

CAPITAL IMPROVEMENT PROGRAM

Public Information & Listening Session
August 11, 2020

Meeting will begin at 6pm



Agenda

I. Overview of Capital Improvement Program (CIP) and Capital Budget

- Context of CIP in Overall City Budget
- Definition of Capital
- Process
- Sources of Funding
- Uses of Funding
- Analyzing Equity

II. Public Comment/ Listening Session



Webex Instructions

- BLUE = ENGAGED / ON
- BLACK = DISENGAGED / OFF
- RED = MICROPHONE IS OFF (always, unless you are speaking)
CAMERA IS OFF

YOUR MICROPHONE

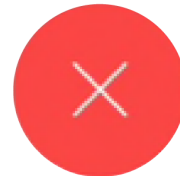
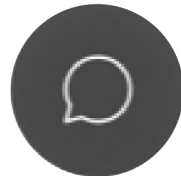
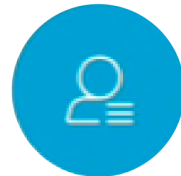
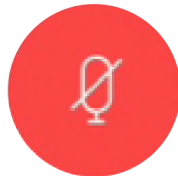
YOUR VIDEO

PARTICIPANTS

MORE OPTIONS

CHAT

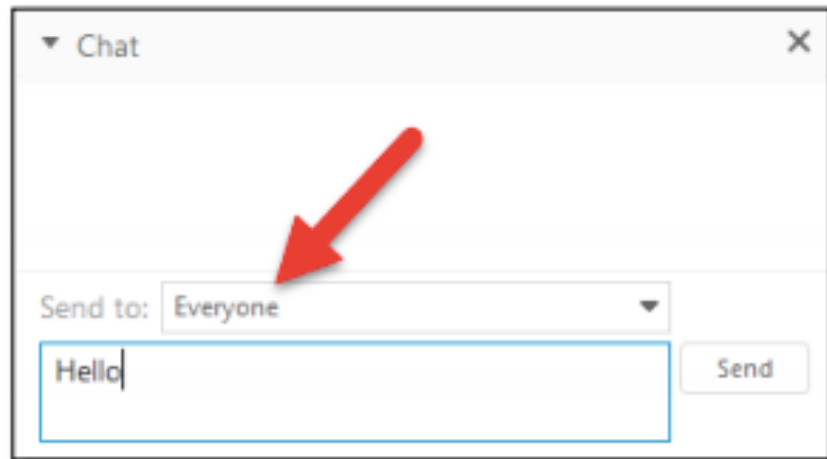
LEAVE MEETING



Asking Questions / Making Comments

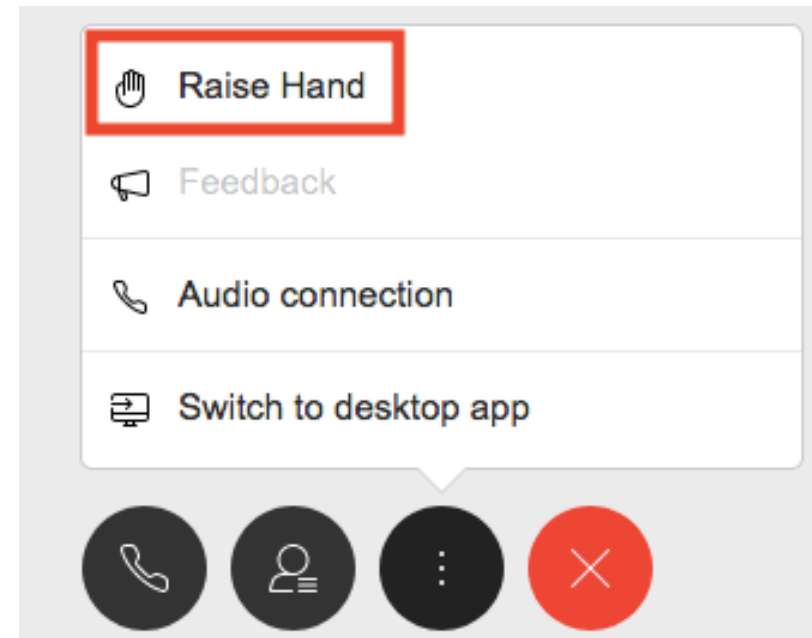
Part 1 (CIP Overview):

Please type your questions into the “chat” box. Please make sure to select “All Participants” or “Everyone” so that everyone can benefit from seeing your question.

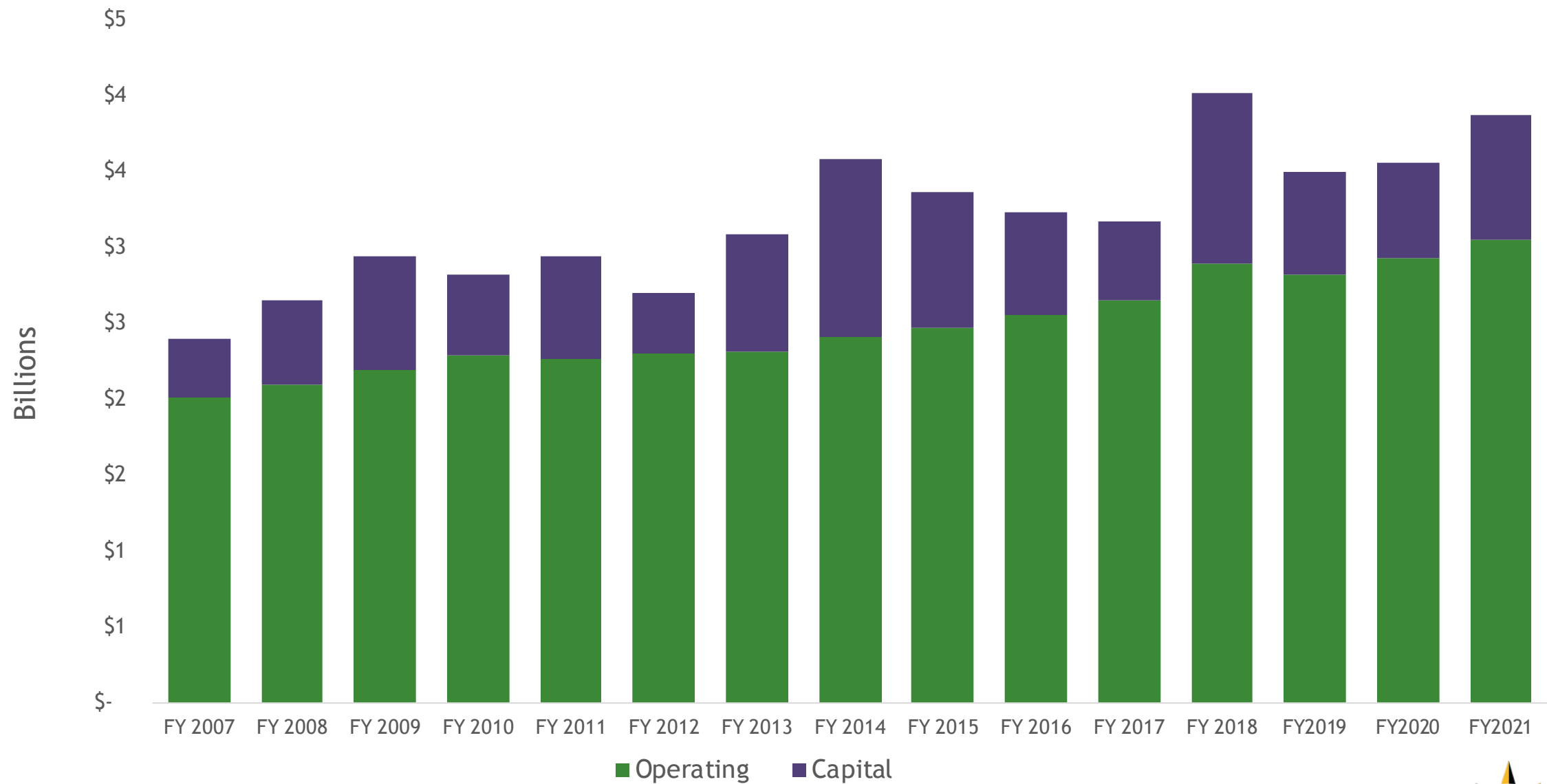


Part 2 (Public Comment):

Use “Raise Hand” to indicate that you would like to comment. We will go one by one and unmute participants to hear comments.



Overall City Budget (Operating and Capital)



Capital Budget

- Physical infrastructure
- Long-term investments
- Major renovations or replacements
- Does not include:
 - Vehicular equipment
 - Items < \$100,000
 - Emergencies

Operating Budget

- Daily business of the City
- Programs and services
- Staff
- Supplies
- Debt repayment



Capital



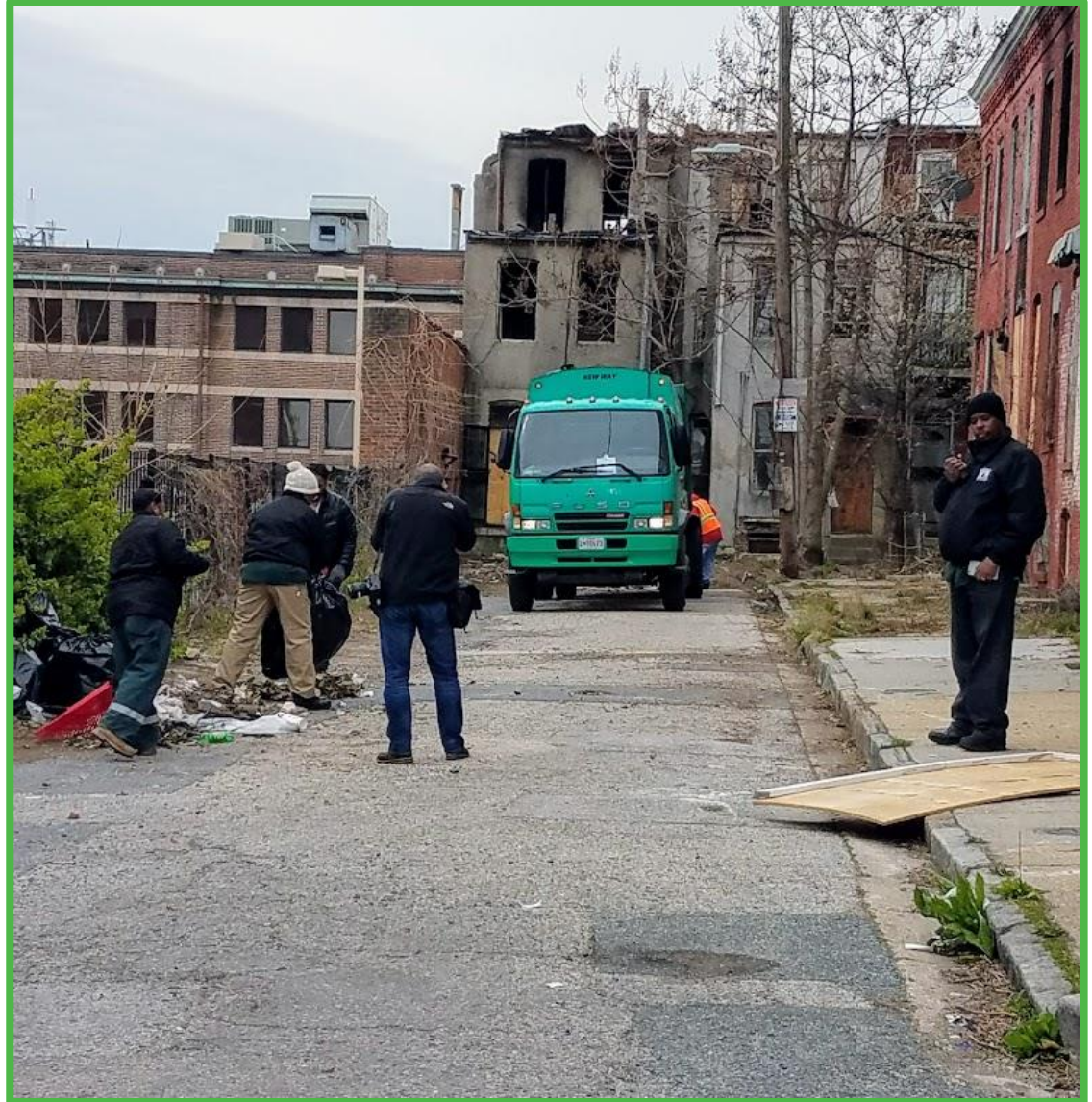
Operating



Capital



Operating

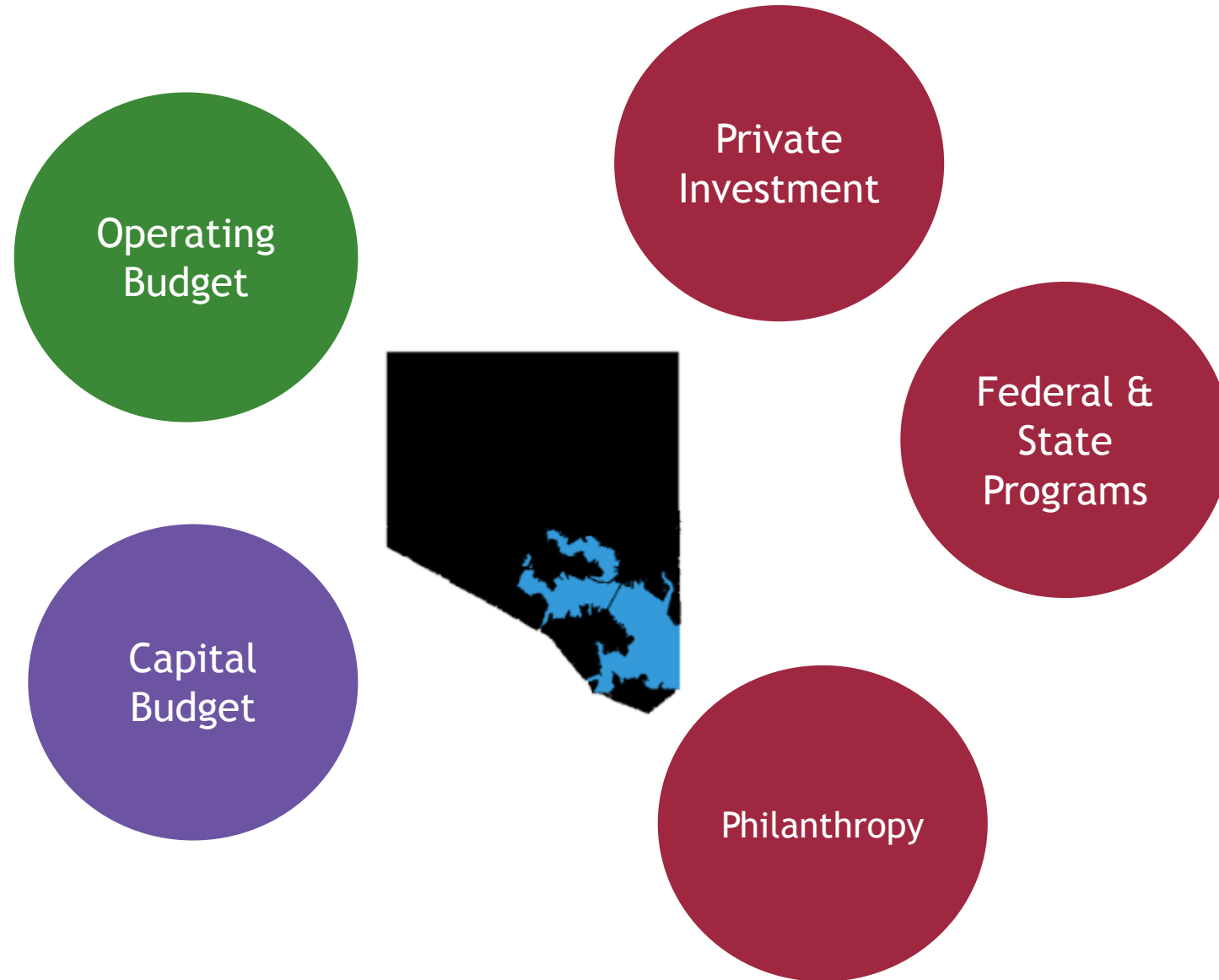


Types of Capital Projects

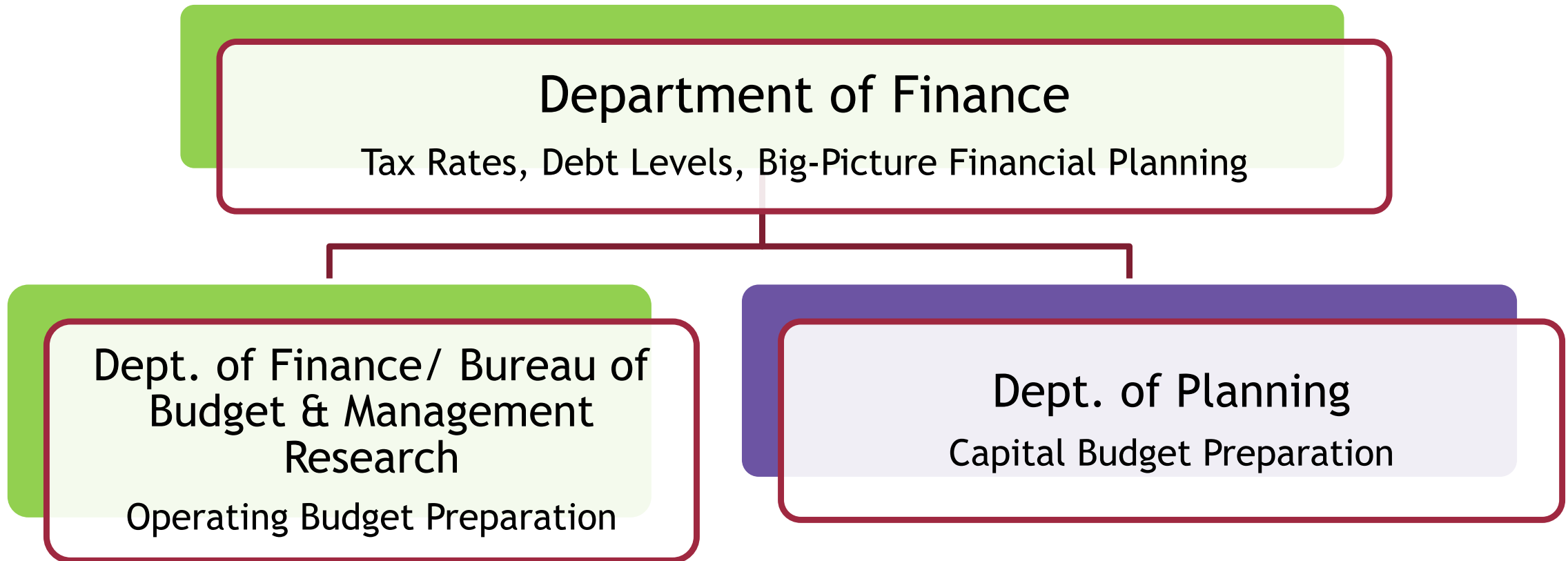
- Roads
- Bridges
- Bike Lanes
- Sidewalks
- Major Software Systems
- Cultural Attractions
- Schools
- Libraries
- Municipal Buildings
- Police & Fire Stations
- Senior Centers
- Health Clinics
- Convention Center
- Parks
- Recreation Centers
- Water/Sewer Pipes
- Sewage Treatment Plants
- Water Treatment Plants
- Pumping Stations
- Stormwater Infrastructure
- Demolition of Vacant/Abandoned Buildings
- Housing Redevelopment Projects
- Public Markets
- Economic Development Projects



Investment in the City



Budget Preparation - Who is Responsible?



- By City Charter, the Planning Commission must submit a recommendation for the six-year Capital Improvement Program (CIP) to the Board of Estimates
- The budget year of the CIP becomes the basis for the capital component of the Ordinance of Estimates, adopted by City Council
- The six-year CIP begins again each year.



Capital Project Requirements

The Board of Estimates (BOE) policy for a Capital Improvement is:

- A physical betterment or improvement and any preliminary studies relative thereto
- A Capital Improvement is NOT:
 - Improvements costing less than \$50,000,
 - Vehicular equipment,
 - Repairs or maintenance costing less than \$100,000 or emergency in nature, and
 - Salaries other than those which are capitalized as part of the cost of the project



Process - Formulating Recommendations



Process - Formal Approvals & Opportunities for Public Testimony

Planning Commission Vote

Early March



Board of Finance Vote

Late March



Board of Estimates Vote

May



City Council Vote (First Year Only)

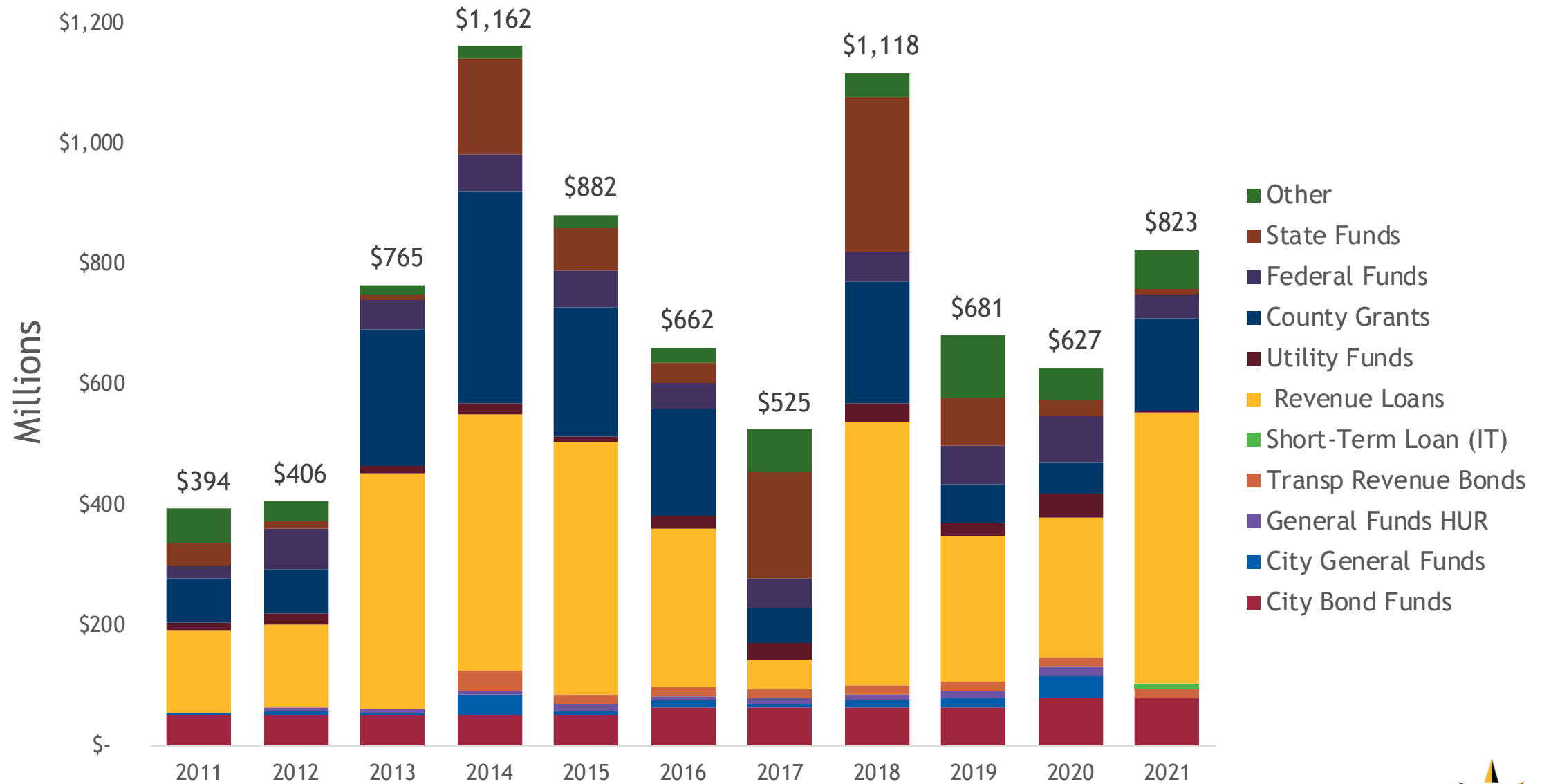
June

Planning Commission Evaluation Criteria

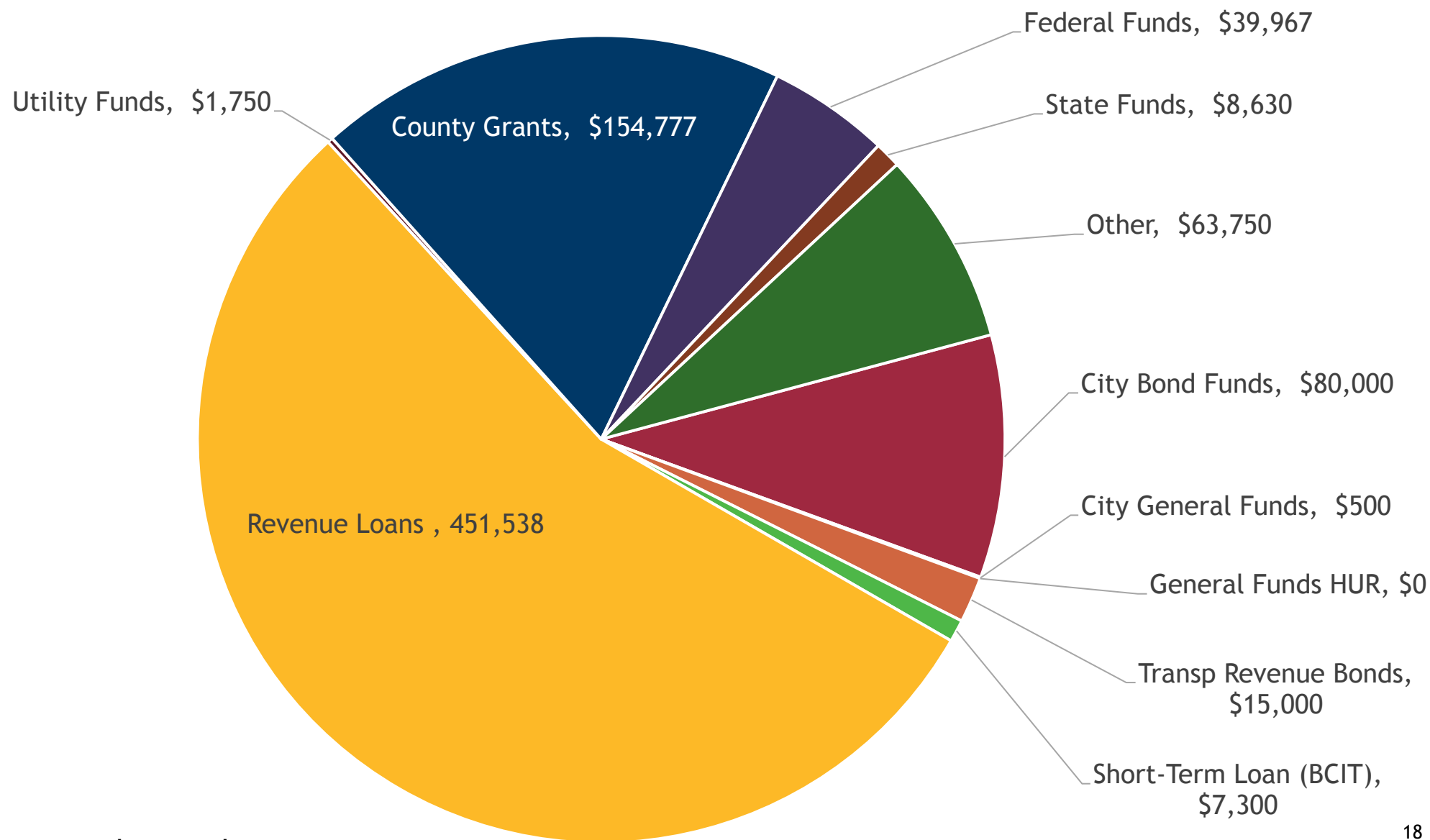
- Necessary to protect public health and safety
- City funding will leverage other fund sources
- Capital investment will result in operating savings
- Fulfills a state or federal mandate
- Necessary to implement a priority housing or economic development project
- Promotes private-public partnerships
- Implements the City's Comprehensive Master Plan, area master plans and/or agency/institution's master plan
- Implements the City's Sustainability Plan
- Agency has prioritized the project
- Promotes equity



Capital Budget Trends



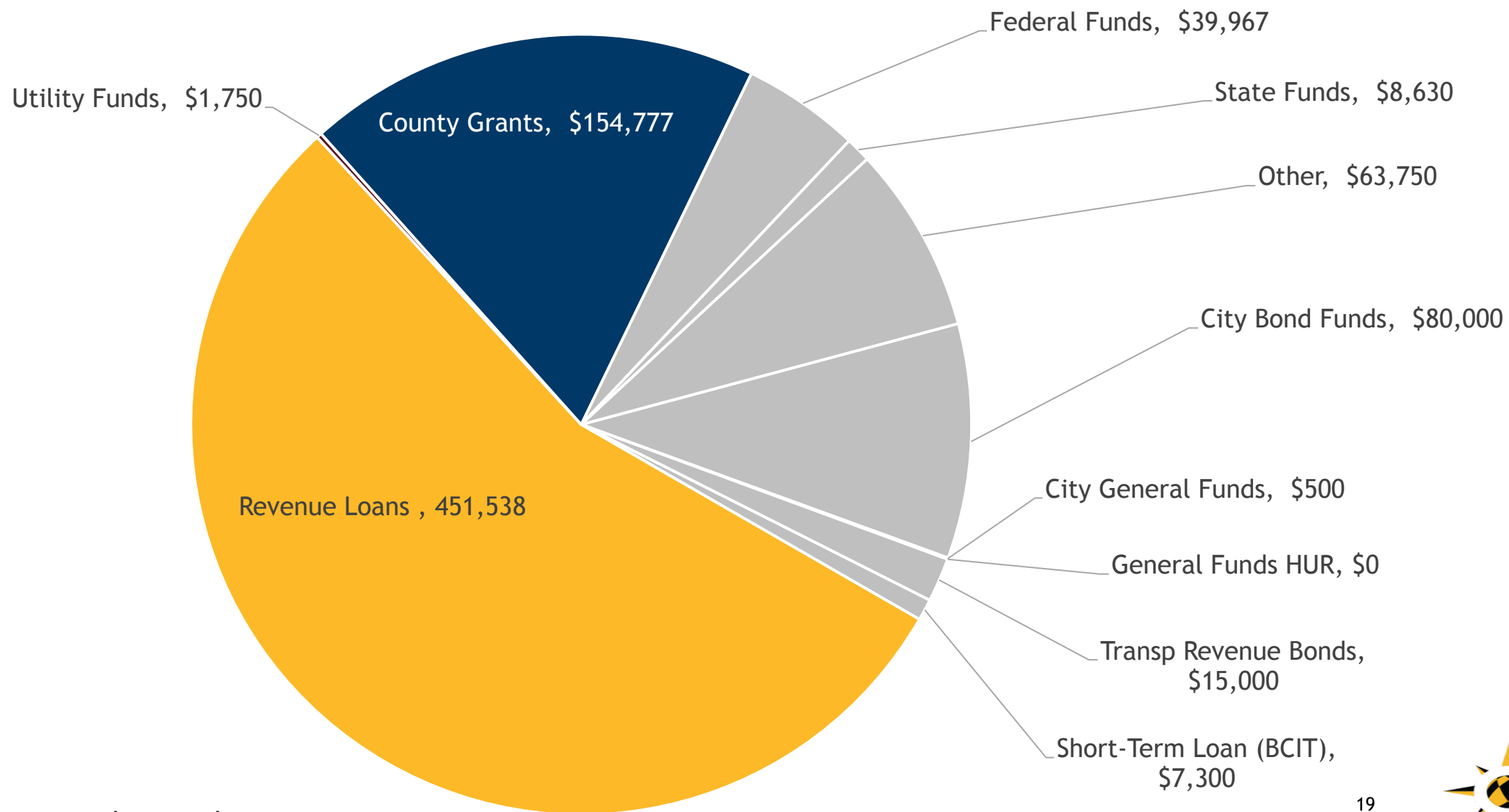
FY21 Funding by Fund Source



Amounts in thousands



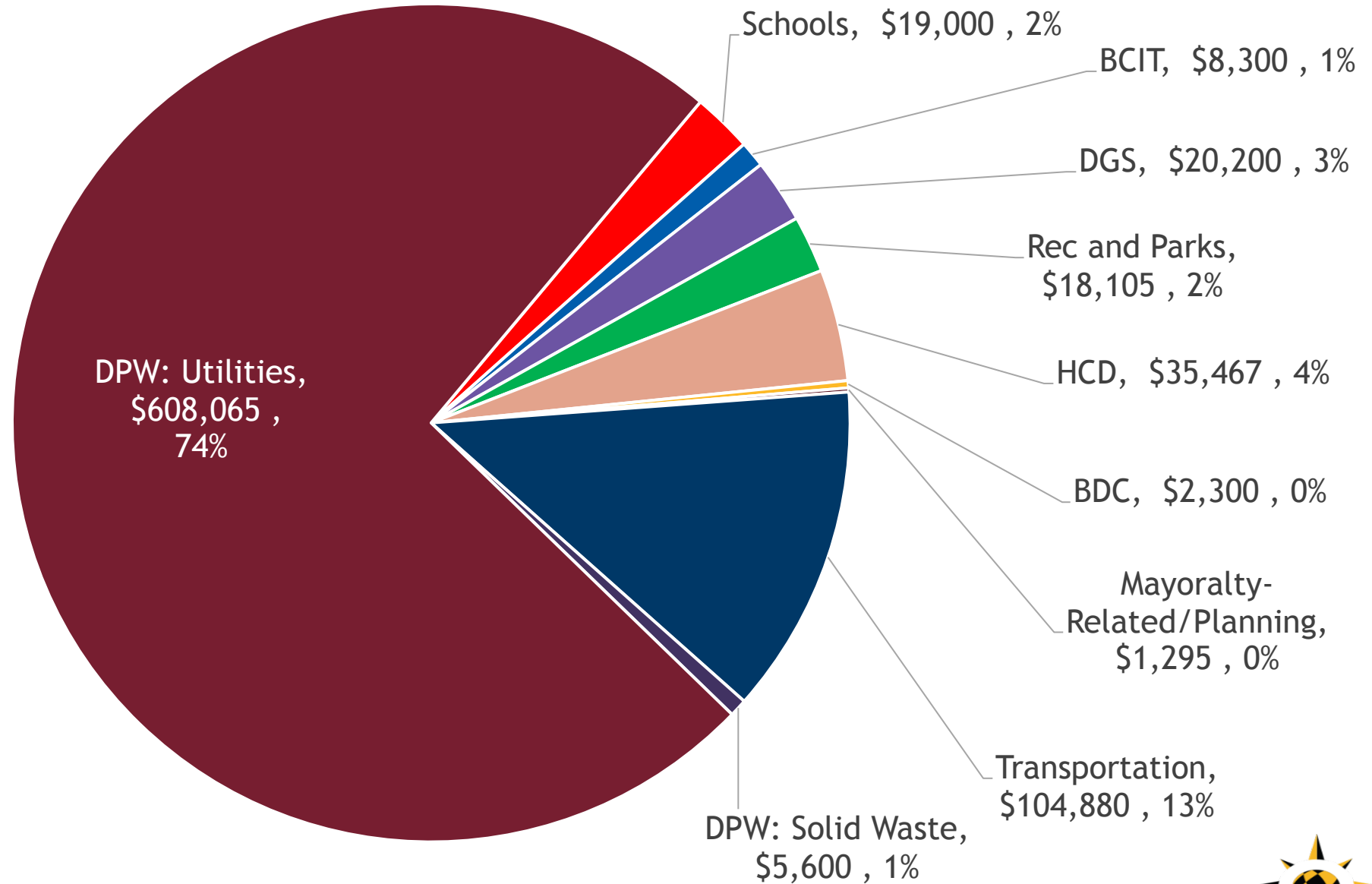
FY21 Utility Funding (Water, Sewer, and Stormwater)



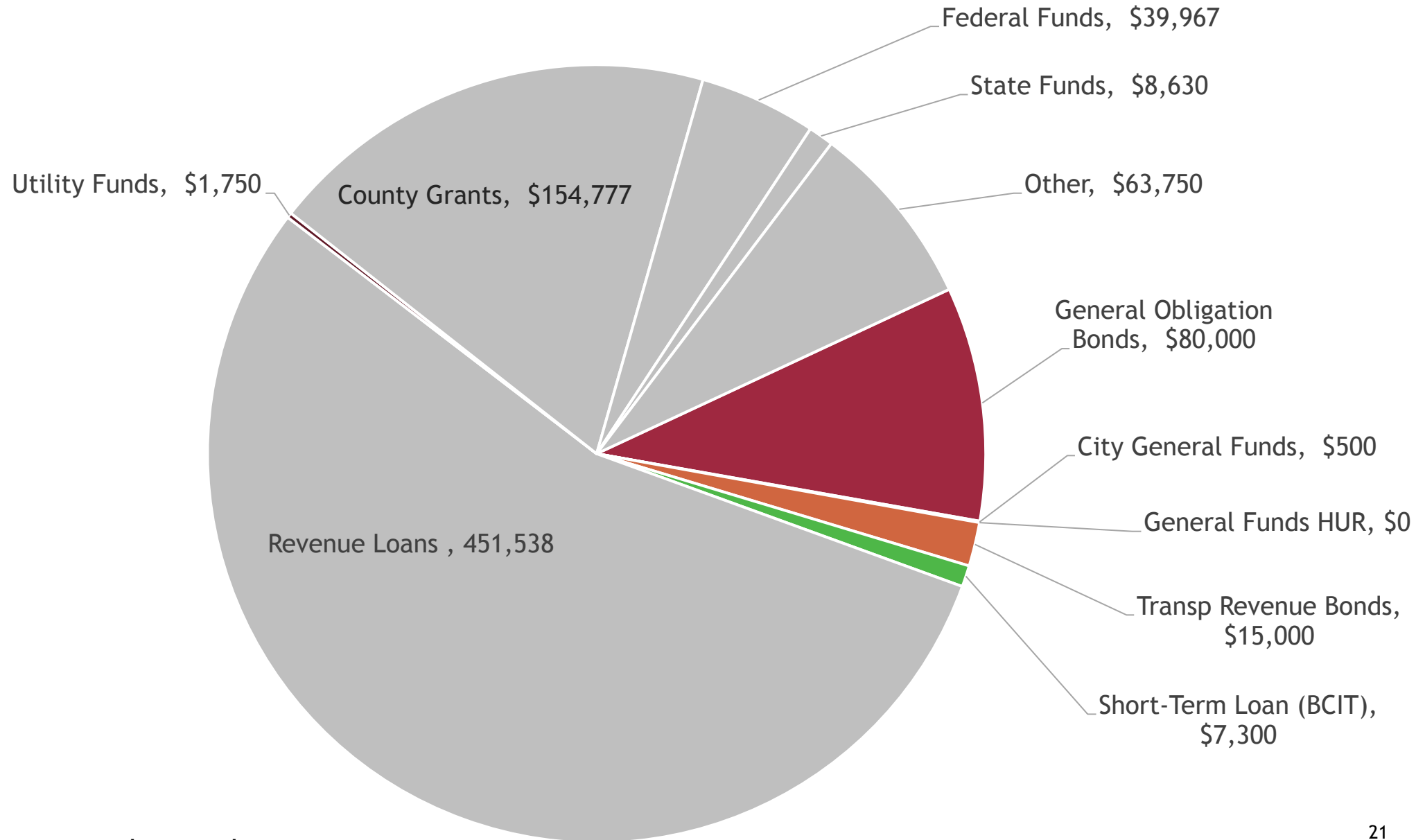
Amounts in thousands



FY21 Funding by Agency



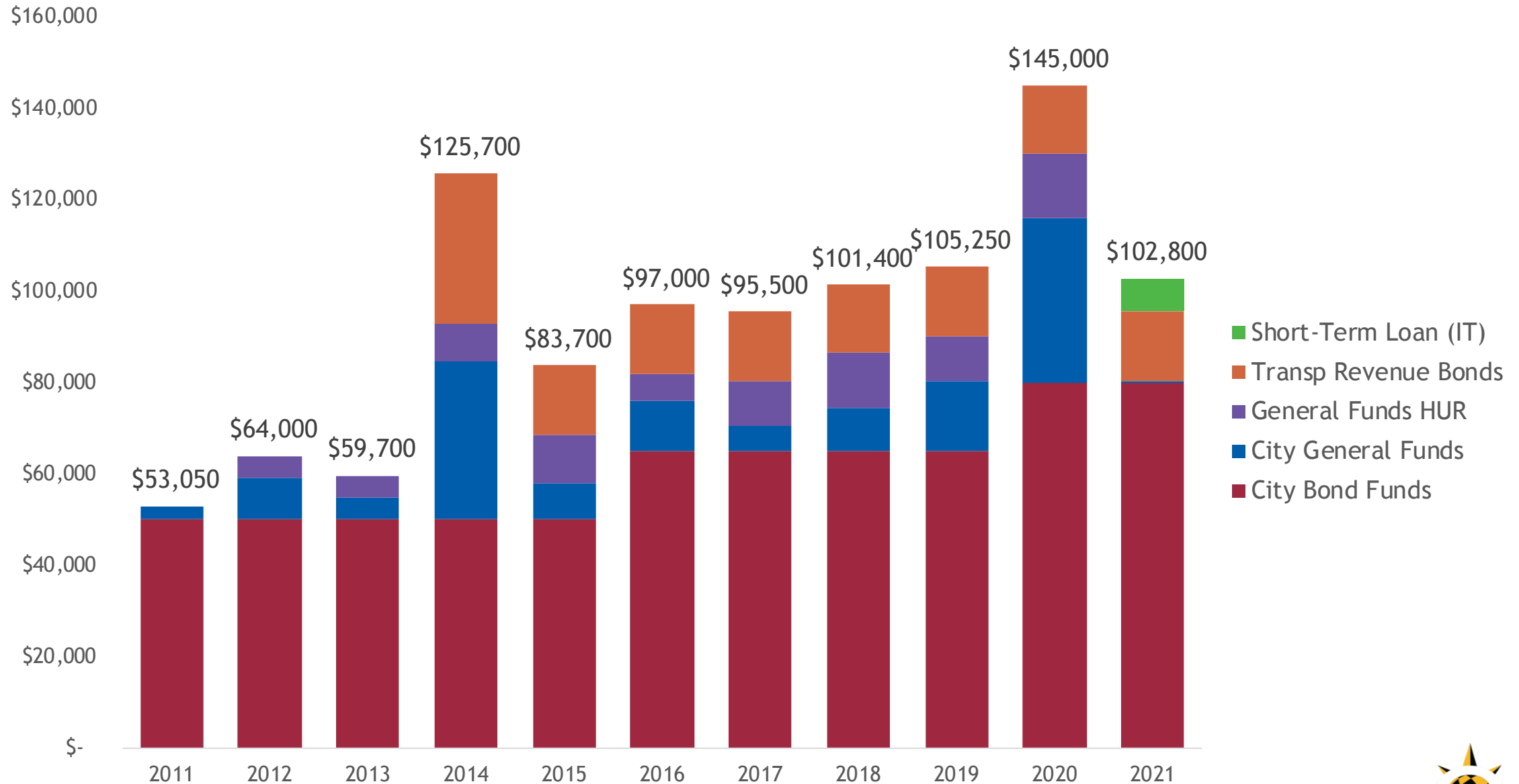
FY21 General Fund-Backed Sources



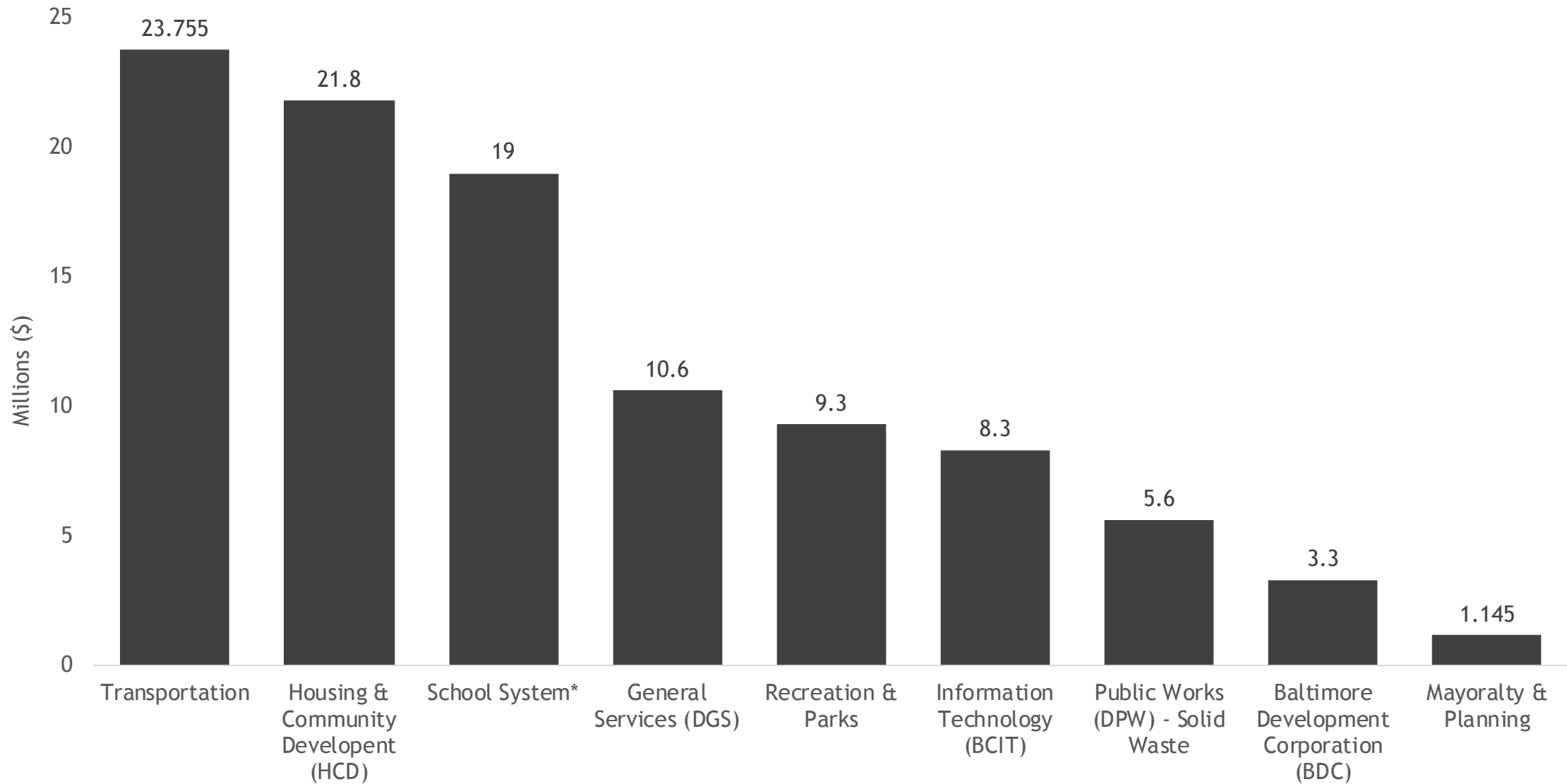
Amounts in thousands



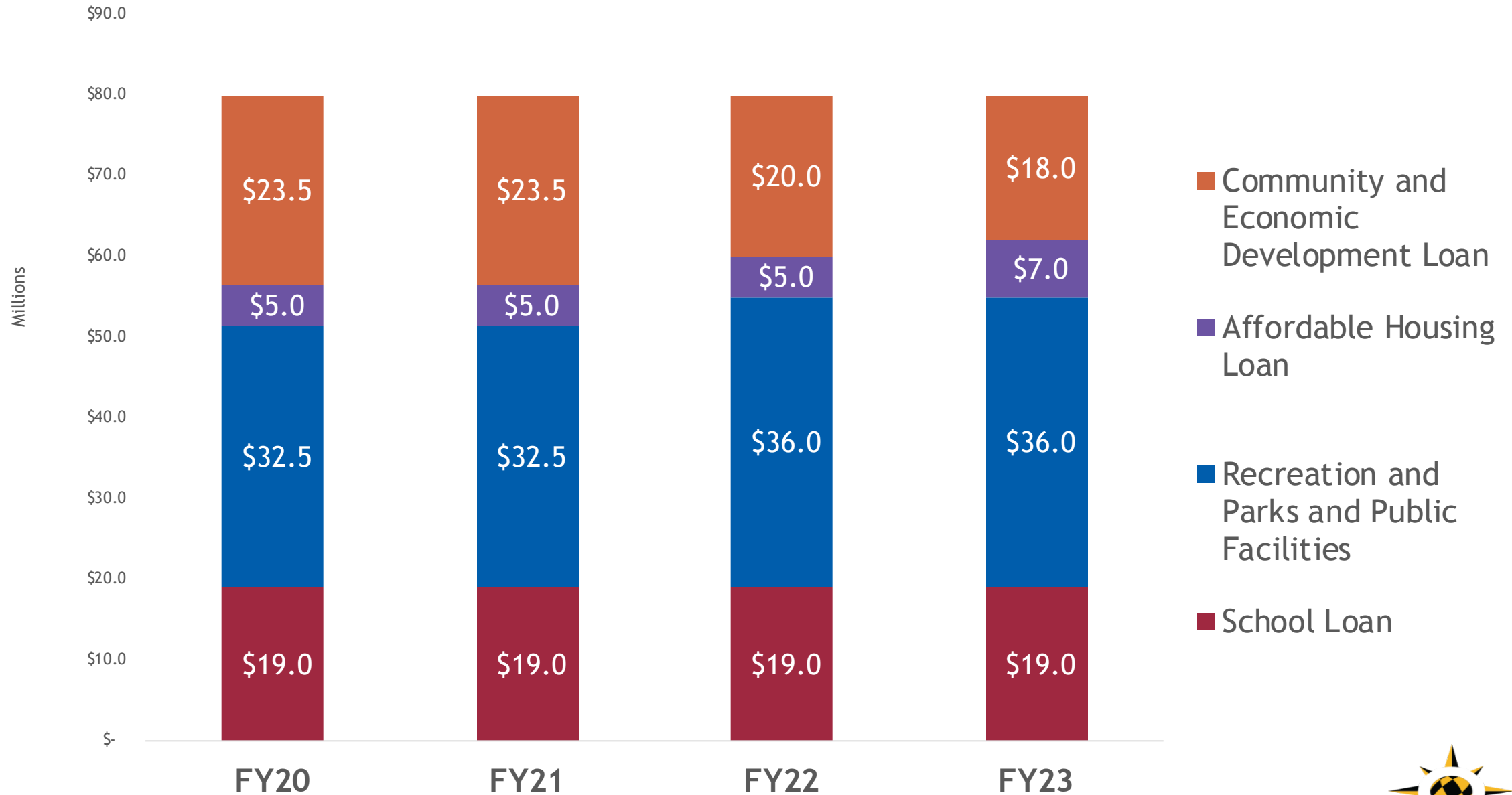
Fund Source Trends (General Fund-Backed Sources)



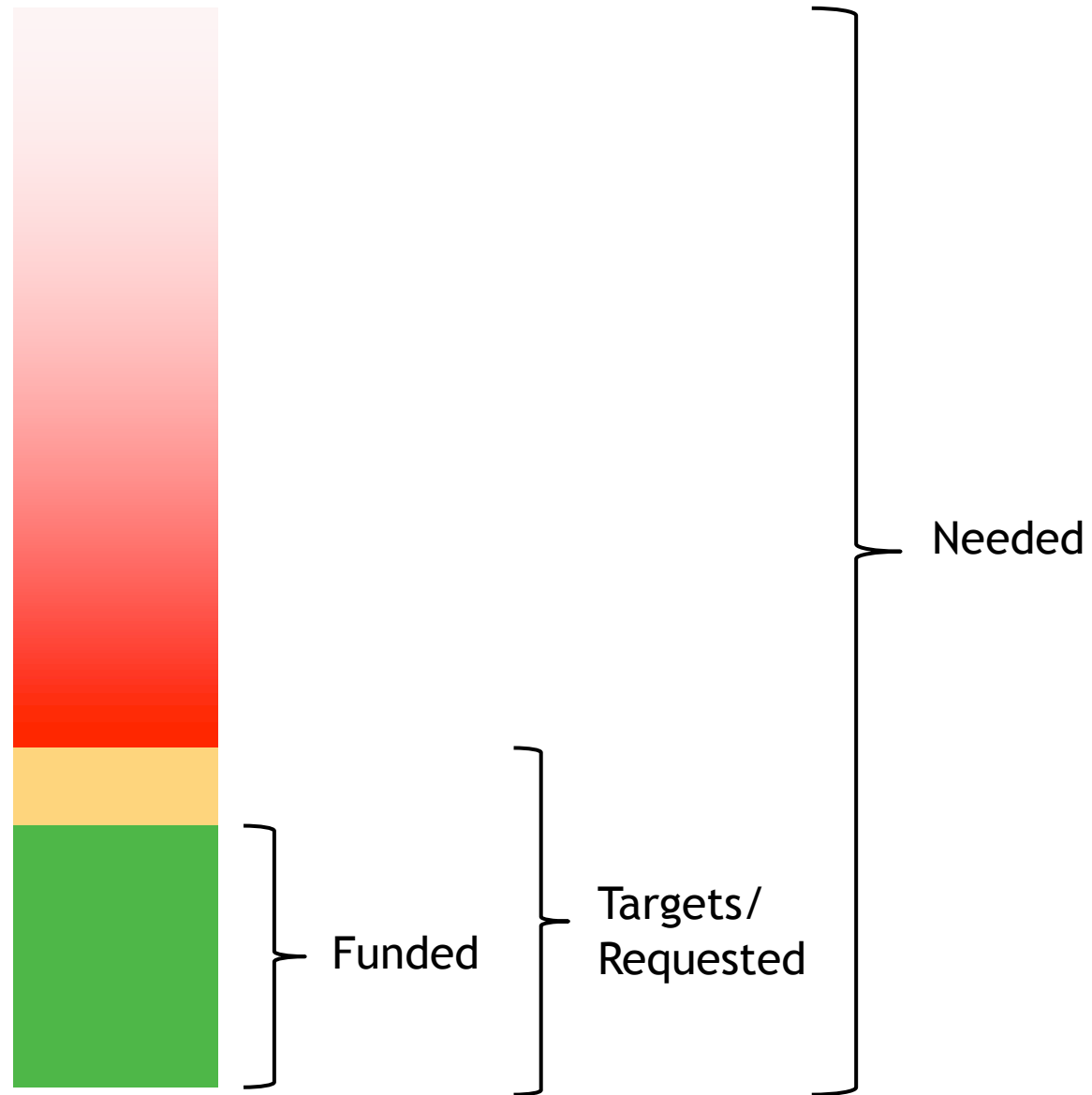
FY21 Funding by Agency (General Fund-Backed Sources)



Loan Authorization Guides GO Bond Programming



Capital Budget Needs versus Available Funding



EQUITY IN THE CAPITAL BUDGET



City Equity Definition (Article 1 39-1 / Equity Assessment Program)

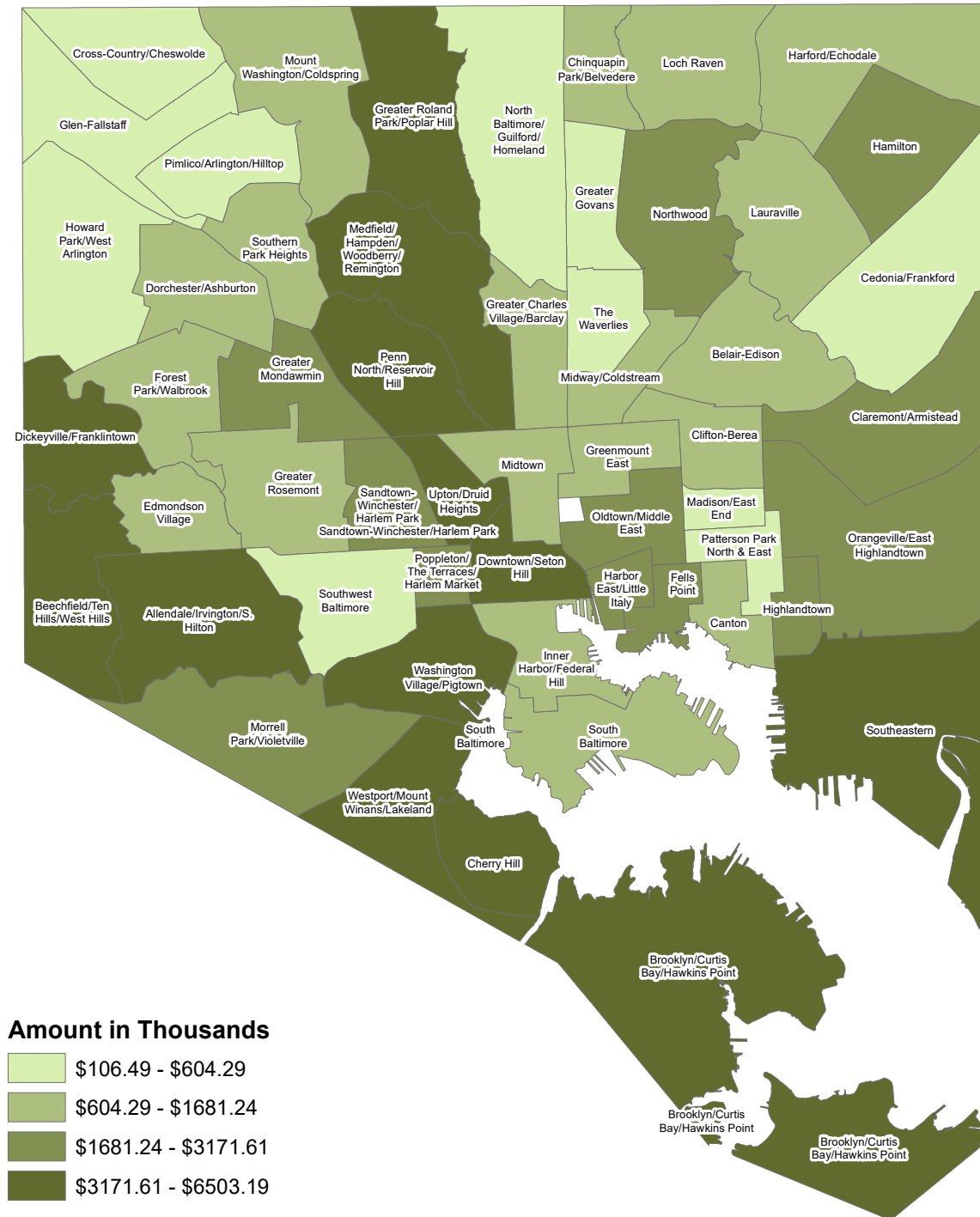
Equity means closing the gaps in policy, practice and allocation of resources so that race, gender, religion, sexual orientation and income do not predict one's success, while also improving outcomes for all.

Planning Department Equity Definition

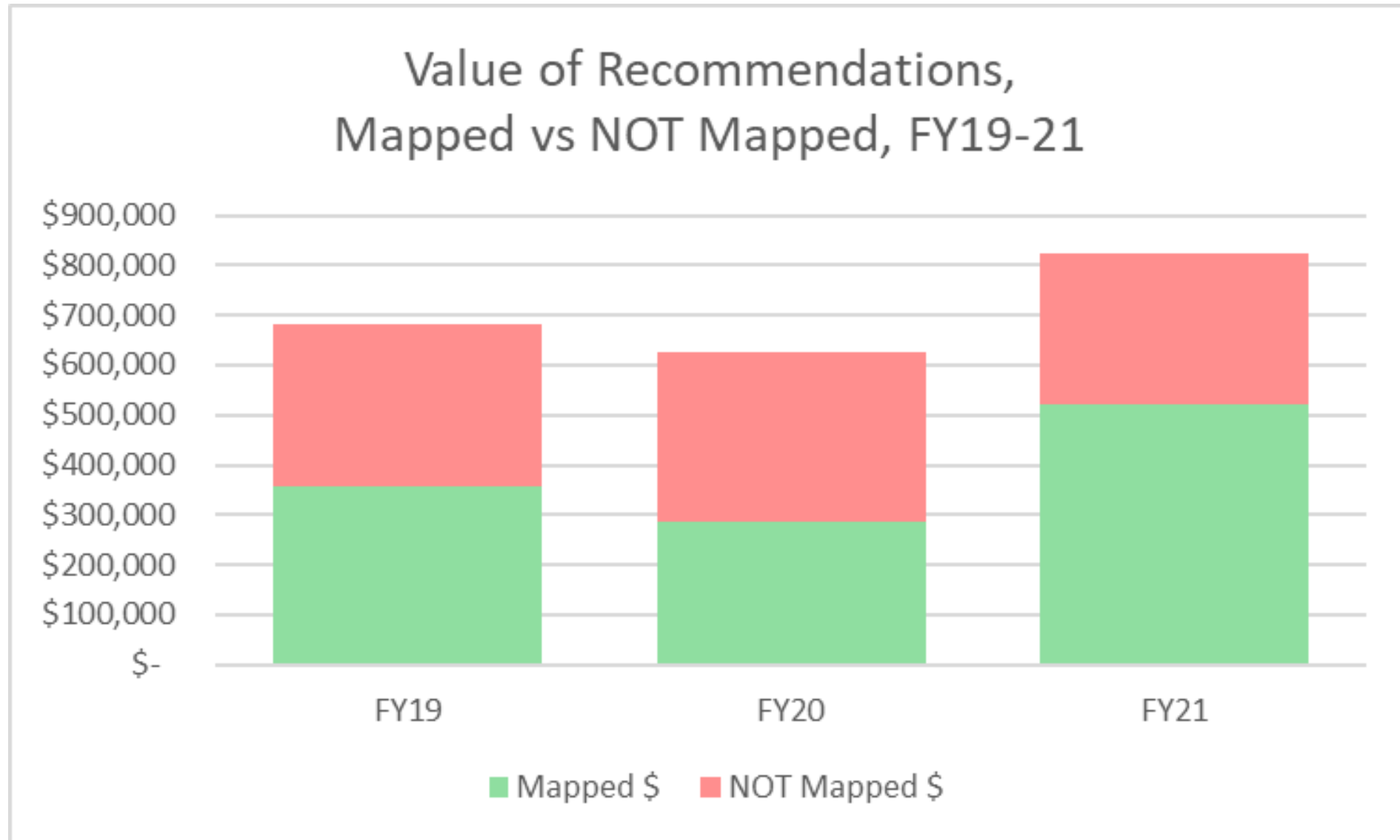
An equitable Baltimore addresses the needs and aspirations of its diverse population and meaningfully engages residents through inclusive and collaborative processes to expand access to power and resources.



FY21-26 Per Capita CIP Allocations by Neighborhood

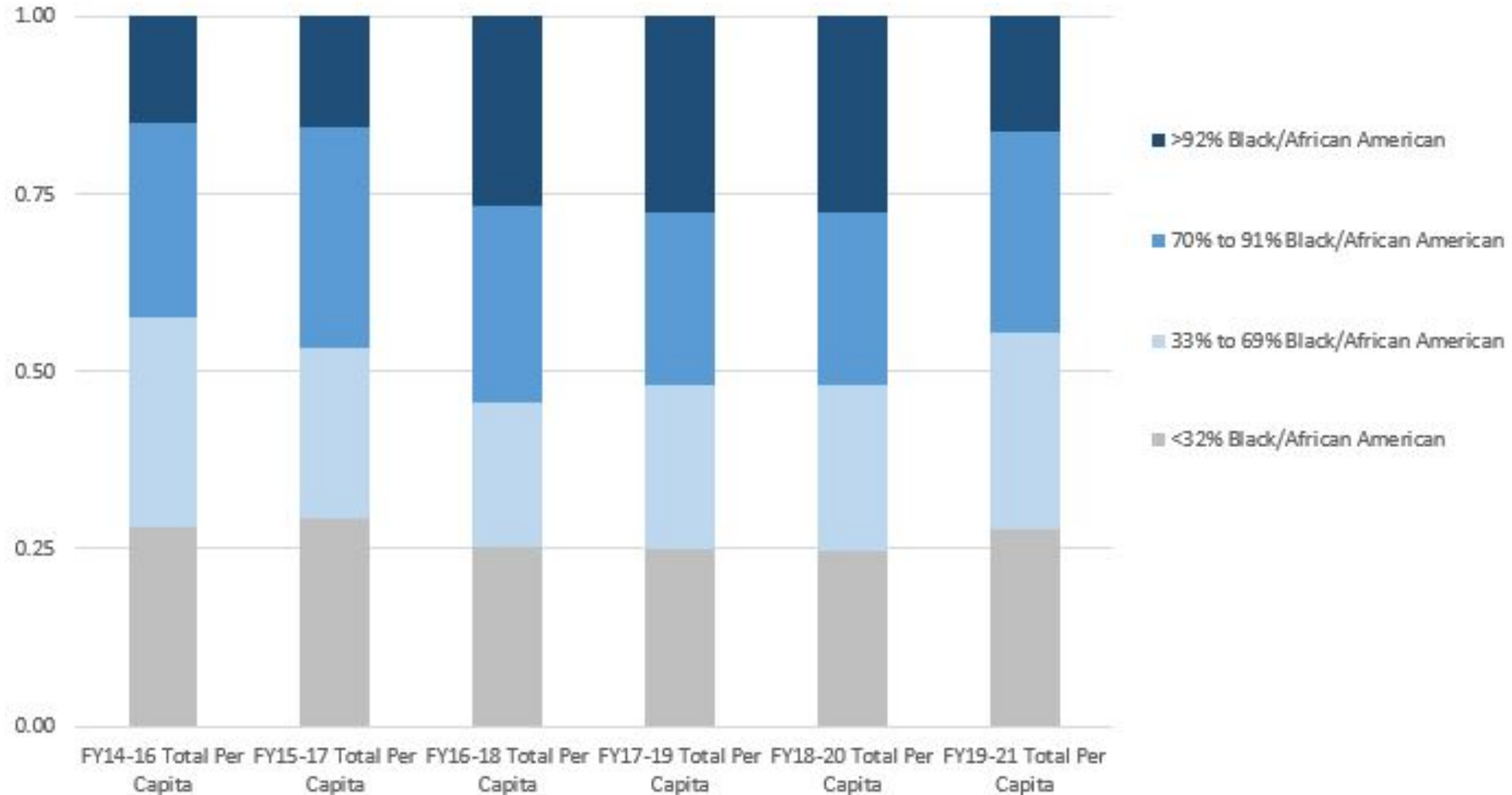


% of CIP Allocations Attributed to a Location



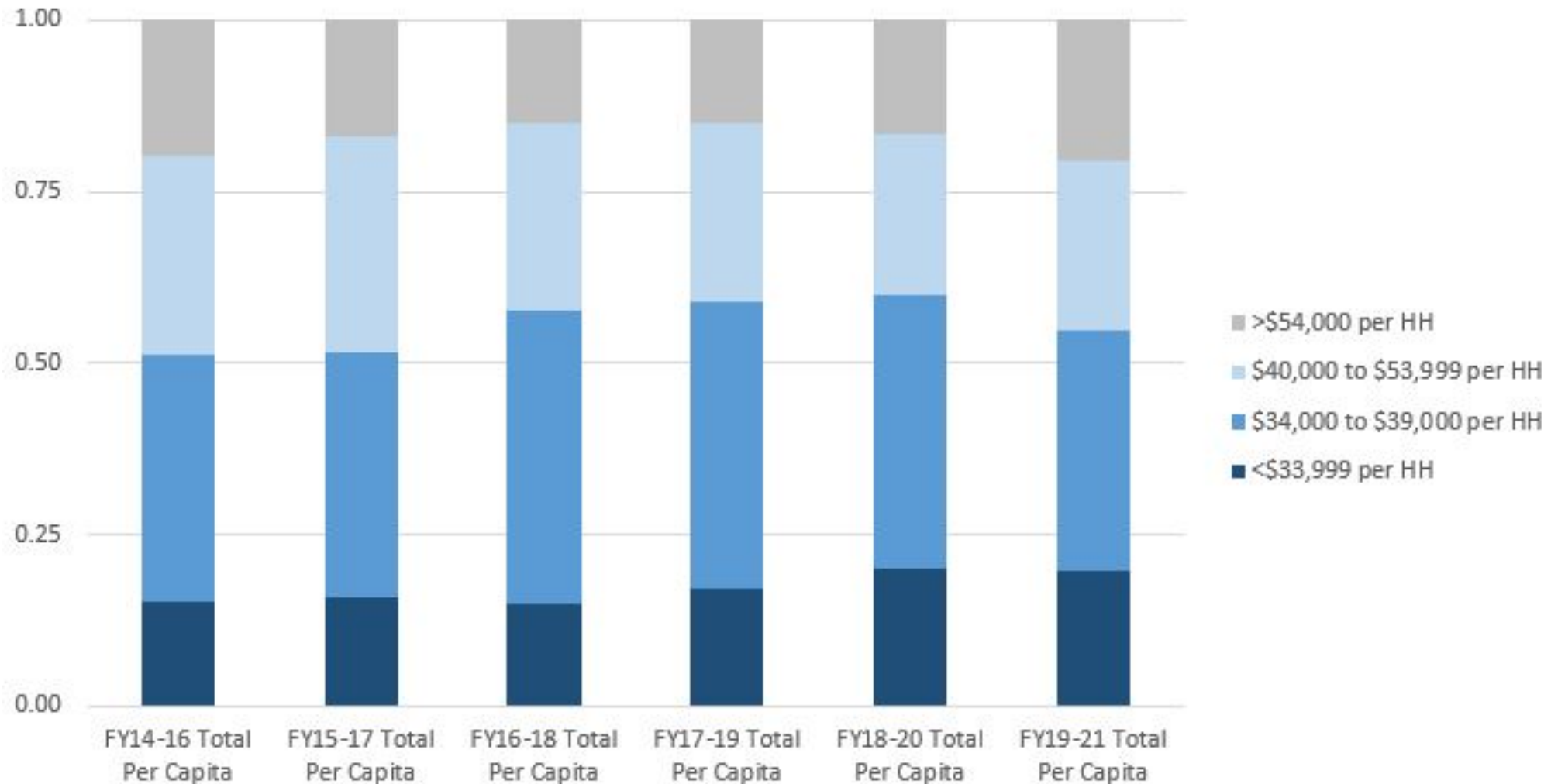
Allocations by Racial Demographics of Neighborhood

Ratio of Per Capita CIP Allocations by Percent of Residents - Black/African-American, FY14-21



Allocations by Income of Neighborhood

Ratio of Per Capita CIP Allocations FY14-21 by Median Household Income



Next Steps - Immediate

- Conduct analysis earlier in the CIP review process
- Use the Equity Assessment Program to require agencies to provide additional location information

Next Steps - Long Term

- Establish a review/oversight committee to provide input into project selection and oversight
- Provide more active review of utility-funded projects
- Change business practices as needed to better assess equity
- Engage with community stakeholders to understand the impact of projects
- Consider how each agency might respond to equity challenges
- Learn best practices from other cities



PUBLIC COMMENT



Prompts

1. **Process:** Do you have questions about the process or suggestions about how to improve the process?
2. **Equity Analysis:** Do you have questions about the equity analysis or suggestions about how to improve the analysis? Of the next steps listed, what are your top priorities?
3. **Big Picture Priorities:** In this presentation, we showed you how much funding goes to each agency, both total funding and discretionary funding. What would you increase funding for and why? What would you reduce funding for and why?
4. **Specific Projects:** Do you have specific projects that you would like to advocate for? Could be a type of project, such as sidewalks, or a specific project, such as improvements to a playground in your neighborhood.

